

## 2.4 MANAAKI ORA TRUST

### KAUPAPA MAORI METHAMPHETAMINE SERVICE

PGF Application – <b>Social Capital Investment</b>		For: Approval	
<b>Applicant:</b>	Manaaki Ora Trust	<b>Pipedrive ID #</b>	Commercial Information
<b>Region</b>	<b>Bay of Plenty</b>	<b>PGF Funding Sought:</b>	\$ Commercial Information
<b>Region detail:</b>	Rotorua – sub-regional service	<b>Total Project Value:</b>	\$476,677
		<b>Applicant co-funding:</b>	\$ <sup>Com</sup>
<b>Entity Type:</b>	Registered Charitable Trust	<b>Funding Structure:</b>	Grant
<b>Entity Detail:</b>	<p>Manaaki Ora Trust is a <u>capable provider</u>, who has been delivering community-based health, education and social services to vulnerable populations for more than 30 years. They hold contracts valued at \$<sup>Commercial</sup> with multiple Ministries and the District Health Board, including the contract for the Māori residential alcohol and drug service Te Whare Oranga Ngakau, which is based on the same site as the proposed detox facility. The Trust has an experienced board and senior management has extensive project implementation experience and expertise, particularly in the Māori provider sector context. The Trust employs over <sup>Commerce</sup> staff including dentists, registered nurses, social workers, stop-smoking practitioners, addiction counsellors, support workers, senior administrators and PTE Tutors.</p>		
<b>We recommend that the SROs:</b>			
<p>a) <b>Approve \$476,677</b> from the Social Capital Investment portion of the Provincial Growth Fund towards Kaupapa Maori Methamphetamine Service because</p> <ol style="list-style-type: none"> <li>it fulfils a gap for a specialised detox facility in Rotorua;</li> <li>it would be fully integrated into a coordinated pathway of care, from detox through to staged reintegration to community, by being co-located with the Trust's existing residential service Te Whare Oranga Ngakau;</li> <li>it is delivered by an experienced Maori Trust who's management has extensive experience in delivering health, social and education services; and</li> <li>it is supported by the DHB and other Government agencies</li> <li>subject to: <ul style="list-style-type: none"> <li>- written consent from Ngati Whakauae to renovate and utilise the building and confirmation of ongoing lease/future use arrangements</li> <li>- written consent from Rotorua Lakes Council to proceed with renovation.</li> </ul> </li> </ol> <p><b>Note</b> that the funding includes <sup>Commercial Information</sup> FTE to develop kaupapa service design, renovation, set up and operational costs for <sup>Commercial Information</sup>.</p>			
<b>Proposal:</b>			

Manaaki Ora Trust, proposes to fill an unmet need in Rotorua and wider Bay of Plenty by developing a 6-bed dedicated detox facility for treatment and recovery support for methamphetamine addiction. The project is to renovate a vacant building at Kokoreke (part of the Ngati Whakaue Tribal Lands whenua base) next to the Trust's existing residential service Te Whare Oranga Ngakau. This strategy will ensure the detox facility is integrated into a coordinated pathway of care.

The Trust has identified, through their existing residential programme at Kokoreke, that 80% of those who come into Te Whare Oranga Ngakau service are Māori and are or have been recent users of methamphetamine.

The Kaupapa Service Design lead will ensure the facility provides a pathway from detoxification from methamphetamine, through to longer term abstinence and staged reintegration to community (including plans for housing and employment).

The project is to develop a new detox facility. PGF funding will enable the Trust to:

- Renovate a vacant building, creating a six bed (2 per bedroom) home-like facility (floor plan submitted)
- Fit it out with furniture, fittings, and service equipment
- Employ an FTE for <sup>Commercial Information</sup> to develop Kaupapa Service Design
- Operating costs for <sup>Commercial Information</sup> (meals for residents, administration costs, cleaning, power, internet)

Once the facility is operational, it can support the following programme options

1. Seven day methamphetamine detoxification, supported by nursing and support staff
2. Post detox - 12 week preparatory program into residential services
3. 12 week preparatory program into residential services for men with methamphetamine related offending transitioning from prison

### Outcomes

Depending on the programme the facility is used for, outcomes would include:

Detox programme

- Developing residents' ability to return to work, reduction of family harm incidents, engagement in longer term services to address addiction, improved wellbeing.

Transitioning from prison programme

- Reduction of risk of reoffending, reduction risk of addiction relapse, engagement in longer term services to address addiction, preparation for further training, education or work, improved wellbeing, entry into training.

### Programme Support

- Rotorua Lakes DHB will provide the clinical support person (<sup>Commercial</sup> FTE) to deliver specialist detox support and is supported by representatives in Mental Health and Addictions and Maori Health at Lakes DHB.
- The programme also has support from Rotorua Police and a local charitable trust Visions of a Helping.

### Timings, consents and operational matters

- Renovations would commence within <sup>Commercial Information</sup> from funding approval and would be complete in further <sup>Commercial Information</sup>. The facility would be available for residents as soon as renovations and fit out is complete, so <sup>Commercial Information</sup> from approval.
- The programme in the future will be funded on a fee for service basis. Operational funding (\$<sup>Commercial Information</sup>) is needed for the first three months to cover shortfall in client numbers while the facility is still in establishment.
- Consent to renovate has been granted in principle by Ngati Whakaue Tribal Lands Trust – owners of the

building and land proposed for renovation and are guardians of the Kokoreke whenua.

- Rotorua Lakes Council would need to provide building consent for the renovations.

## Budget

Area	Cost
Building Renovation	\$ [Commercial Inform]
Building Fit Out and Equipment	\$ [Commercial I to]
Kaupapa Service Design and Policy Development - [Com] FTE ([Commercial Informatio])	\$ [Commercial info]
Operational ([Commercial Information]) - staff salaries, service resources, and operational overheads (power, rates insurances, consumables)	\$ [Commercial Inform]
	<b>\$ 476,677</b>

Fill in the following table relating to outcomes:

	Response	PDU (TAM) Statement regarding achievability of target
Number of people expected to be targeted by the project/activity annually (on average):	25	Based on a 12-week programme, each bed could be utilised by 4 people at a time. Working at capacity, the facility could support at least 25 people. This number would go up if the 7-day programme is used.
Number of people expected to attain employment as a result of the project/activity annually (on average):	n/a	This target hasn't been identified as this is secondary to harm reduction measures and will be developed as the programme is initiated.

## Assessment against the PGF criteria:

### Eligibility Criteria

This application is eligible for PGF funding under Social Capital Investment

### Productivity Potential

Reducing the methamphetamine harm in the Rotorua and wider Bay of Plenty area will have a major impact on productivity by ensuring more people are work ready, with fewer people involved in crime or receiving benefit.

### Policy objectives

The programme is operating at a fundamental level - supporting the overall health and productivity of the most at-risk people and whanau. Work readiness or employment training will not succeed without programmes such as this one to remove harm from methamphetamine.

PGF Criteria	Assessment Commentary	Rating (0✓ to 5✓)

<b>Link with fund and government outcomes</b>		
Aligns with relevant regional economic and employment plans and priorities, including any Māori development plans	<ul style="list-style-type: none"> <li>This proposal is supported by Rotorua Lakes DHB. Economic development and employment relies on alliances between iwi and collaboration with agency services.</li> </ul>	✓✓✓✓
Demonstrates potential to meet the current or future labour market skill needs of the region, including those resulting from PGF Tier 2 and 3 investments	<ul style="list-style-type: none"> <li>The programme will support people who have little or no engagement with the workforce due to their addiction. This unit aims to address the very first issue, with wrap around support to become healthy, and finally work ready in the future, particularly for construction, renovation and labour workforce.</li> </ul>	✓✓
Reduces the rates of people not in employment, education and training, with an emphasis on Māori	<ul style="list-style-type: none"> <li>The programme's focus is reducing rates of Maori not in employment, education or training due to addiction to methamphetamine.</li> </ul>	✓✓
Increases local employment and earning potential, by supporting local people into local jobs, with an emphasis on sustainable employment outcomes	<ul style="list-style-type: none"> <li>The facility has capacity to treat upwards of 25 people per year.</li> <li>It will directly employ <small>Com</small> FTE for <small>Commercial Informatio</small> (Kaupapa Kaupapa service design role).</li> </ul>	✓✓✓
<b>Additionality – adds value by building on what is already there</b>		
Addresses a gap in current service provision e.g. does not cover activities that are already funded for (unless funding is to up-scale or re-start, existing projects)	<ul style="list-style-type: none"> <li>The service gap in the Rotorua community and wider Bay of Plenty is for a dedicated detox facility that is integrated into a coordinated pathway of care towards wellbeing.</li> </ul>	✓✓✓✓✓
Demonstrates why third party funding, including other government agencies, cannot be used to address the current gap in service provision	<ul style="list-style-type: none"> <li>The facility will run and led by local iwi, for a kaupapa Maori programme. Third part support will be provided in terms of clinical services from the DHB.</li> </ul>	✓✓✓
<b>Connected to regional stakeholders and frameworks</b>		
Alignment with regional priorities	<ul style="list-style-type: none"> <li>Addressing deprivation and the effects of meth harm is a top priority for the local Councils, DHB and Police.</li> </ul>	✓✓✓✓
Support from local employers, central and local government, and governance groups (inc. Councils, Iwi/Hapu)	<ul style="list-style-type: none"> <li>This project is supported by representatives in Mental Health and Addictions and Maori Health at Lakes DHB, Rotorua Police and a local charitable trust Visions of a Helping.</li> </ul>	✓✓✓✓
<b>Governance, risk management and project execution</b>		

Robust project management and governance systems	<ul style="list-style-type: none"> <li>The Trust has an excellent track record in working with cross government agency, and delivering on a broad range of contracts for health and wellbeing outcomes.</li> </ul>	✓✓✓✓✓
Demonstrates the capacity and technical capabilities to effectively implement the initiative	<ul style="list-style-type: none"> <li>The Trust is working with the DHB on clinical delivery.</li> <li>The Chief Executive Officer and Group Managers demonstrate extensive operational and health delivery capability and experience.</li> </ul>	✓✓✓✓✓
Risk management approach	<ul style="list-style-type: none"> <li>Risk management is identified as a key element of the management and leadership skill and expertise with a range of tools, systems and processes in place that support the organisation to provide high quality, efficient and effective services</li> </ul>	✓✓✓
Future ownership / operational management	<ul style="list-style-type: none"> <li>The Trust has a 30 year delivery history and future delivery contracts.</li> </ul>	✓✓✓✓

### Funding Arrangements

This would be a grant, delivered on a milestone basis.

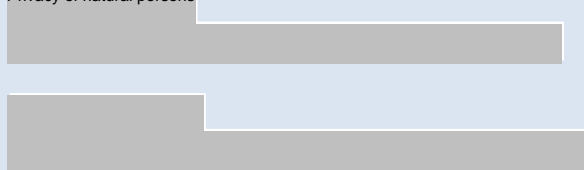
### Due Diligence and Ownership

Due diligence is being completed.

#### Key Management Personnel:

Hingatu Thompson  
Chief Executive officer, Manaaki Ora Trust

Privacy of natural persons



### Risk Assessment

The key risks to the PDU and proposed mitigations of this investment are as follows:

Type of risk	Risk description	Mitigations	Risk Rating L/M/H
<b>Programme Fit</b>	That the programme does not fit into current and existing services	<ul style="list-style-type: none"> <li>The Trust needs to continue to collaborate with the DHB, police and broader regional agencies</li> </ul>	Low
<b>Fit for Purpose</b>	The facility is not fit for purpose to support detox	<ul style="list-style-type: none"> <li>As above, the Trust needs to continue to collaborate with the DHB, police and broader</li> </ul>	Low

		regional agencies	
<b>Consultation undertaken or implications:</b>			
Consultation will be continuous with agencies (and any other relevant groups) throughout the programme to ensure the best service is delivered to the community.			
<b>Supporting proposal:</b>	Yes		
<b>Appendices:</b>	Yes – Application, quote and floor plan and breakdown of service costs <small>Quote, floorplan &amp; breakdown of costs withheld - Commercial Information</small>		
<b>Author of paper:</b>	Carol Ngawati, Te Ara Mahi / Jessica Garland, Senior Regional Advisor, Bay of Plenty		