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**From:** Daniel Madley <Daniel.Madley@parliament.govt.nz>  
**Sent:** Friday, 16 February 2018 10:53 a.m.  
**To:** Mark Patterson  
**Subject:** FW: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

Sending to the correct Mark this time! Apologies

Regards,

**Daniel Madley** | Private Secretary – Tourism  
Office of Hon Kelvin Davis | 04 817 8265 | s9(2)(a)

**From:** Daniel Madley  
**Sent:** Friday, 16 February 2018 10:49 AM  
**To:** Stephanie Weller <stephanie.weller@mbie.govt.nz>; Mark Walter <Mark.Walter@mbie.govt.nz>  
**Subject:** FW: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

See email below from Alastair. Probably best for Darian to give Alastair a call.

Regards,

**Daniel Madley** | Private Secretary – Tourism  
Office of Hon Kelvin Davis | 04 817 8265 | s9(2)(a)

**From:** Alastair Cameron  
**Sent:** Friday, 16 February 2018 10:46 AM  
**To:** Daniel Madley <Daniel.Madley@parliament.govt.nz>  
**Subject:** RE: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi Daniel,

That's not my understanding. I won't action until I receive clear instructions. That's for MBIE and Tsy to sort out in the first instance.

Regards,  
Alastair

**Alastair Cameron**, Economic Advisor  
Office of Hon Grant Robertson, Minister of Finance  
Level 7.6 Executive Wing, Parliament Buildings, PO Box 18041, Wellington 6160, New Zealand  
T: 04 817 9773 | s9(2)(a) | E: [alastair.cameron@parliament.govt.nz](mailto:alastair.cameron@parliament.govt.nz)

**From:** Daniel Madley  
**Sent:** Friday, 16 February 2018 10:17 AM  
**To:** Alastair Cameron <Alastair.Cameron@parliament.govt.nz>  
**Subject:** FW: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi Alastair – re. the Kupe briefing it looks like a case of miscommunication.

PROACTIVELY RELEASED CONSISTENT WITH THE OIA

No revised briefing is coming across and MB understands MoF is happy with concerns being managed through contractual agreements.

See emails below and note Darian was in the meeting on Monday so Treasury is across this if you wish to contact them.

Regards,

**Daniel Madley** | Private Secretary – Tourism  
Office of Hon Kelvin Davis | 04 817 8265 | s9(2)(a)

**From:** Darian Woods [TSY] [<mailto:Darian.Woods@treasury.govt.nz>]

**Sent:** Friday, 16 February 2018 10:14 AM

**To:** Mark Patterson <[Mark.Patterson2@mbie.govt.nz](mailto:Mark.Patterson2@mbie.govt.nz)>; Daniel Madley <[Daniel.Madley@parliament.govt.nz](mailto:Daniel.Madley@parliament.govt.nz)>

**Cc:** Stephanie Weller <[stephanie.weller@mbie.govt.nz](mailto:stephanie.weller@mbie.govt.nz)>; Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>; Amelia Vinnell [TSY] <[Amelia.Vinnell@treasury.govt.nz](mailto:Amelia.Vinnell@treasury.govt.nz)>

**Subject:** RE: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

[UNCLASSIFIED]

Thanks Mark, I've passed your message on to Jason who is leading this work from the Treasury end, with Amelia supporting. Jason will be in touch.

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**  
s9(2)(a) | [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** Mark Patterson [<mailto:Mark.Patterson2@mbie.govt.nz>]

**Sent:** Friday, 16 February 2018 10:07 a.m.

**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>; Daniel Madley <[Daniel.madley@parliament.govt.nz](mailto:Daniel.madley@parliament.govt.nz)>

**Cc:** Stephanie Weller <[stephanie.weller@mbie.govt.nz](mailto:stephanie.weller@mbie.govt.nz)>

**Subject:** Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

Good morning Darian / Daniel.

To close the loop on this item, on 12 February Ministers Robertson, Parker, Twyford and Jones discussed the Manea Footprints of Kupe project in their weekly PGF meeting.

From this meeting, Minister Robertson raised his concern about the broader management and commercial operations of the project. Minister Jones provided reassurance that as the project has Far North Holdings Ltd, the commercial arm of the Far North District Council, involved in the governance structures, he was comfortable their presence would alleviate any concerns on this issue.

MBIE will manage further concerns through the investment agreement, such as milestones payments on the receipt of governance and institutional arrangements being in place and robust etc.

Minister Robertson was comfortable to sign the briefing knowing this mitigation was in place.

Thank you both,

Mark

**Mark Patterson**  
SENIOR ADVISOR  
Regions and Cities  
Tourism, Sectors, Regions and Cities

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PROACTIVELY RELEASED CONSISTENT WITH THE OIA

2

**From:** Jason Clarke [TSY] <Jason.Clarke@treasury.govt.nz>  
**Sent:** Friday, 16 February 2018 1:04 p.m.  
**To:** Mark Patterson; Darian Woods [TSY]; Daniel Madley  
**Cc:** Stephanie Weller; Amelia Vinnell [TSY]  
**Subject:** RE: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

Hi Mark

Just to formalise what we just discussed before, the Minister of Finance was particularly interested in ensuring that milestones were included for the project and that funding for the project be contingent on these. I understand that these milestones will be developed as part of the contract phase of the process. Normally we wouldn't be involved in the contract phase but given our Minister's interest we appreciate your offer of consulting with us when the contract is developed and would also appreciate sighting a copy of the final contract once it is completed to close this off.

I'll advise out office accordingly and forward you a copy of the email.

Thanks  
Jason

**From:** Mark Patterson [mailto:Mark.Patterson2@mbie.govt.nz]  
**Sent:** Friday, 16 February 2018 12:12 p.m.  
**To:** Darian Woods [TSY] <Darian.Woods@treasury.govt.nz>; Daniel Madley <Daniel.madley@parliament.govt.nz>  
**Cc:** Stephanie Weller <stephanie.weller@mbie.govt.nz>; Jason Clarke [TSY] <Jason.Clarke@treasury.govt.nz>; Amelia Vinnell [TSY] <Amelia.Vinnell@treasury.govt.nz>  
**Subject:** RE: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

Great thanks Darian,

If Jason our yourself is able to advise Alistair Cameron that this is the way forward (once that is decided) that would be great thank you.

Could we be notified once you have talked to Alistair (including Daniel).

Thanks for your help 😊

Mark

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**From:** Darian Woods [TSY] [mailto:Darian.Woods@treasury.govt.nz]  
**Sent:** Friday, 16 February 2018 10:14 a.m.  
**To:** Mark Patterson; Daniel Madley  
**Cc:** Stephanie Weller; Jason Clarke; Amelia Vinnell [TSY]  
**Subject:** RE: Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

[UNCLASSIFIED]

Thanks Mark, I've passed your message on to Jason who is leading this work from the Treasury end, with Amelia supporting. Jason will be in touch.

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**

s9(2)(a)

| [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** Mark Patterson [<mailto:Mark.Patterson2@mbie.govt.nz>]

**Sent:** Friday, 16 February 2018 10:07 a.m.

**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>; Daniel Madley <[Daniel.madley@parliament.govt.nz](mailto:Daniel.madley@parliament.govt.nz)>

**Cc:** Stephanie Weller <[stephanie.weller@mbie.govt.nz](mailto:stephanie.weller@mbie.govt.nz)>

**Subject:** Manea Footprints of Kupe - Briefing 1580 17 - 18 [IN-CONFIDENCE:RELEASE EXTERNAL]

Good morning Darian / Daniel.

To close the loop on this item, on 12 February Ministers Robertson, Parker, Twyford and Jones discussed the Manea Footprints of Kupe project in their weekly PGF meeting.

From this meeting, Minister Robertson raised his concern about the broader management and commercial operations of the project. Minister Jones provided reassurance that as the project has Far North Holdings Ltd, the commercial arm of the Far North District Council, involved in the governance structures, he was comfortable their presence would alleviate any concerns on this issue.

MBIE will manage further concerns through the investment agreement, such as milestones payments on the receipt of governance and institutional arrangements being in place and robust etc.

Minister Robertson was comfortable to sign the briefing knowing this mitigation was in place.

Thank you both,

Mark

**Mark Patterson**

SENIOR ADVISOR

Regions and Cities

Tourism, Sectors, Regions and Cities

Labour, Science & Enterprise Group

Ministry of Business, Innovation & Employment | Te Manatū Pakihi, Auahatanga me Ngā Kaupapa ā-Mahi

Email - Īmera: [mark.patterson2@mbie.govt.nz](mailto:mark.patterson2@mbie.govt.nz) | DDI - Waea Totika: s9(2)(a)

Website - Pae-ipurangi: [www.mbie.govt.nz](http://www.mbie.govt.nz) | Postal - Pōwhiri: 15 Stout Street, PO Box 1473, Wellington 6140

[www.govt.nz](http://www.govt.nz) - your guide to finding and using New Zealand government services

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**PROACTIVELY RELEASED CONSISTENT WITH THE OIA**

**From:** Daniel Madley <Daniel.Madley@parliament.govt.nz>  
**Sent:** Monday, 19 February 2018 8:39 a.m.  
**To:** Mark Patterson  
**Cc:** Stephanie Weller  
**Subject:** RE: Manea Footprints of Kupe Cultural Heritage [IN-CONFIDENCE]

Thanks Mark will provide this to Alastair now.

Ignore my comment about the letter sorry. I got my brain mixed up between briefings where there is a letter for MoF and this briefing where obviously there is a signing block for MoF.

Regards,

**Daniel Madley** | Private Secretary – Tourism  
 Office of Hon Kelvin Davis | 04 817 8265 | s9(2)(a)

**From:** Mark Patterson [mailto:Mark.Patterson2@mbie.govt.nz]  
**Sent:** Sunday, 18 February 2018 8:40 AM  
**To:** Daniel Madley <Daniel.Madley@parliament.govt.nz>  
**Cc:** Stephanie Weller <stephanie.weller@mbie.govt.nz>  
**Subject:** RE: Manea Footprints of Kupe Cultural Heritage [IN-CONFIDENCE]

Hi Daniel,

Please find attached the briefing.

The letter? Did you need me to put Treasury's response (in the emails attached) in a word document?

Thanks for your help ☺

Mark

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**From:** Daniel Madley [mailto:Daniel.Madley@parliament.govt.nz]  
**Sent:** Friday, 16 February 2018 4:30 p.m.  
**To:** Mark Patterson  
**Cc:** Stephanie Weller  
**Subject:** FW: Manea Footprints of Kupe Cultural Heritage [IN-CONFIDENCE]

Hi Mark, could you please send another copy of the briefing, including letter for MoF to me on Monday, and I'll put this through to Alastair for signing.

Regards,

**Daniel Madley** | Private Secretary – Tourism  
 Office of Hon Kelvin Davis | 04 817 8265 | s9(2)(a)

**From:** Alastair Cameron  
**Sent:** Friday, 16 February 2018 4:26 PM  
**To:** Daniel Madley <Daniel.Madley@parliament.govt.nz>  
**Subject:** FW: Manea Footprints of Kupe Cultural Heritage

Hi Daniel,

Treasury have suggested a way forward, which sounds ok. Unfortunately, I've since thrown out the briefing as I thought a replacement briefing would be arriving. Are you able to provide another copy, please. Apologies.

Regards,  
Alastair

**Alastair Cameron**, Economic Advisor  
Office of Hon Grant Robertson, Minister of Finance

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T: 04 817 9773 | [s9\(2\)\(a\)](mailto:s9(2)(a)@parliament.govt.nz) | E: [alastair.cameron@parliament.govt.nz](mailto:alastair.cameron@parliament.govt.nz)

**From:** Jason Clarke [TSY] [<mailto:Jason.Clarke@treasury.govt.nz>]

**Sent:** Friday, 16 February 2018 1:14 PM

**To:** Alastair Cameron <[Alastair.Cameron@parliament.govt.nz](mailto:Alastair.Cameron@parliament.govt.nz)>; Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>

**Cc:** Amelia Vinnell [TSY] <[Amelia.Vinnell@treasury.govt.nz](mailto:Amelia.Vinnell@treasury.govt.nz)>; Blake Shepherd [TSY] <[blake.shepherd@treasury.govt.nz](mailto:blake.shepherd@treasury.govt.nz)>; Matthew Gilbert [TSY] <[Matthew.Gilbert@treasury.govt.nz](mailto:Matthew.Gilbert@treasury.govt.nz)>

**Subject:** RE: Manea Footprints of Kupe Cultural Heritage

Hi Alastair

I've had a subsequent conversation with MBIE and we've mapped out a proposed way forward.

MBIE have agreed to consult with us on the development of the contract which will include the milestones that the Minister has asked for and has agreed to send us a final copy to evidence how these have been included in the contract (we wouldn't normally be involved in this level of detail but consider it appropriate in this instance given the Minister's comments)

I'm proposing, on the basis of the briefing he has received and these subsequent commitments from MBIE, that the Minister approve the project subject to the inclusion of appropriate milestones in the contract.

We'll send through an email confirming (or not) once this has taken place.

Happy to discuss  
Jason

**From:** Alastair Cameron [<mailto:Alastair.Cameron@parliament.govt.nz>]

**Sent:** Thursday, 15 February 2018 1:30 p.m.

**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>

**Cc:** Amelia Vinnell [TSY] <[Amelia.Vinnell@treasury.govt.nz](mailto:Amelia.Vinnell@treasury.govt.nz)>; Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>; Blake Shepherd [TSY] <[blake.shepherd@treasury.govt.nz](mailto:blake.shepherd@treasury.govt.nz)>; Matthew Gilbert [TSY] <[Matthew.Gilbert@treasury.govt.nz](mailto:Matthew.Gilbert@treasury.govt.nz)>

**Subject:** RE: Manea Footprints of Kupe Cultural Heritage

Ok, thanks, team. On that basis, I won't put the current briefing into the MOF and will instead wait for the revised version. I'll let Minister Davis's office know.

Regards,  
Alastair

**Alastair Cameron**, Economic Advisor



Office of Hon Grant Robertson, Minister of Finance

Level 7.6 Executive Wing, Parliament Buildings, PO Box 18041, Wellington 6160, New Zealand  
T: 04 817 9773 | s9(2)(a) | E: [alastair.cameron@parliament.govt.nz](mailto:alastair.cameron@parliament.govt.nz)

**From:** Darian Woods [TSY] [<mailto:Darian.Woods@treasury.govt.nz>]

**Sent:** Thursday, 15 February 2018 1:10 PM

**To:** Alastair Cameron <[Alastair.Cameron@parliament.govt.nz](mailto:Alastair.Cameron@parliament.govt.nz)>

**Cc:** Amelia Vinnell [TSY] <[Amelia.Vinnell@treasury.govt.nz](mailto:Amelia.Vinnell@treasury.govt.nz)>; Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>; Blake Shepherd [TSY] <[blake.shepherd@treasury.govt.nz](mailto:blake.shepherd@treasury.govt.nz)>; Matthew Gilbert [TSY] <[Matthew.Gilbert@treasury.govt.nz](mailto:Matthew.Gilbert@treasury.govt.nz)>

**Subject:** RE: Manea Footprints of Kupe Cultural Heritage

Kia ora Alastair,

I've spoken with Amelia and Jason, and here's our briefing for the Minister of Finance on the 8 February MBIE report seeking the Minister of Finance's agreement to \$4.6m for the Manea Footprints of Kupe Centre.

We recommend the Minister of Finance does not agree to this proposal to approve funding. We will work with MBIE to support them to develop a new briefing that makes funding conditional on contractual milestones to give assurance on the management of the project.

Following MBIE's briefing being sent last week, the Minister of Finance verbally agreed on Monday 12 February to the project, making funding conditional on milestones. MBIE was directed to work with the Treasury on these. This briefing, dated 8 February, does not provide those conditions of funding.

Let me know if you'd like anything further, and feel free to call

Thanks,  
Darian

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | **The Treasury – Kaitohutohu Kaupapa Rawa**

s9(2)(a) | [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** Alastair Cameron [<mailto:Alastair.Cameron@parliament.govt.nz>]

**Sent:** Thursday, 15 February 2018 8:36 a.m.

**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>

**Cc:** Amelia Vinnell [TSY] <[Amelia.Vinnell@treasury.govt.nz](mailto:Amelia.Vinnell@treasury.govt.nz)>; Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>; Blake Shepherd [TSY] <[blake.shepherd@treasury.govt.nz](mailto:blake.shepherd@treasury.govt.nz)>; Matthew Gilbert [TSY] <[Matthew.Gilbert@treasury.govt.nz](mailto:Matthew.Gilbert@treasury.govt.nz)>

**Subject:** RE: Manea Footprints of Kupe Cultural Heritage

Thanks, Darian, that's helpful.

Jason / Amelia – have you seen the briefing, and are you comfortable the right conditions are included such that the MOF should agree?

Looking ahead, it seems the MOF will continue to receive these. I presume your team will continue to be consulted, so it'd be really helpful if you could give me a heads-up before the briefings arrive, with a couple of key points and your view of whether the MOF should agree or not (just via email is fine). That would really assist me to get these into the MOF in good time, and allow the MOF to make decisions more easily.

Does this sound ok with you?

Regards,  
Alastair

**Alastair Cameron**, Economic Advisor  
Office of Hon Grant Robertson, Minister of Finance

Level 7.6 Executive Wing, Parliament Buildings, PO Box 18041, Wellington 6160, New Zealand  
T: 04 817 9773 | [s9\(2\)\(a\)](#) | E: [alastair.cameron@parliament.govt.nz](mailto:alastair.cameron@parliament.govt.nz)

**From:** Darian Woods [TSY] [<mailto:Darian.Woods@treasury.govt.nz>]  
**Sent:** Thursday, 15 February 2018 8:24 AM  
**To:** Alastair Cameron <[Alastair.Cameron@parliament.govt.nz](mailto:Alastair.Cameron@parliament.govt.nz)>  
**Cc:** Amelia Vinnell [TSY] <[Amelia.Vinnell@treasury.govt.nz](mailto:Amelia.Vinnell@treasury.govt.nz)>; Jason Clarke [TSY] <[Jason.Clarke@treasury.govt.nz](mailto:Jason.Clarke@treasury.govt.nz)>;  
Blake Shepherd [TSY] <[blake.shepherd@treasury.govt.nz](mailto:blake.shepherd@treasury.govt.nz)>; Matthew Gilbert [TSY]  
<[Matthew.Gilbert@treasury.govt.nz](mailto:Matthew.Gilbert@treasury.govt.nz)>  
**Subject:** RE: Manea Footprints of Kupe Cultural Heritage

[IN-CONFIDENCE]

Hi Alastair,

This was one of the projects agreed on Monday – but this particular one was subject to the Treasury and MBIE agreeing to commercial and management milestones as a condition of agreement.

I have not seen this briefing from MBIE so I'm not sure if those caveats are included in the briefing. If the caveats are, we support (as a second-best, given our concerns about the management, commercial and economic cases) MoF signing the report.

Amelia and Jason in our team (CC'd) are working with MBIE on developing those conditions of agreement.

Under the delegations agreed by Cabinet in December and at DEV yesterday, this is expected to be an ongoing approval requirement for any funding over \$1m.

Thanks,  
Darian

**Darian Woods** | Senior Analyst – Kaitātari | Business Growth & Innovation | The Treasury – Kaitohutohu Kaupapa  
Rawa  
-[s9\(2\)\(a\)](#) | [Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)

**From:** Alastair Cameron [<mailto:Alastair.Cameron@parliament.govt.nz>]  
**Sent:** Wednesday, 14 February 2018 5:18 p.m.  
**To:** Darian Woods [TSY] <[Darian.Woods@treasury.govt.nz](mailto:Darian.Woods@treasury.govt.nz)>  
**Subject:** Manea Footprints of Kupe Cultural Heritage

Hi Darian,

I have a briefing seeking MOF's agreement to \$4.6m investment in the Manea Footprints Education Centre.

I understand there's a Cabinet Minute delegating MOF authority to sign these, but it begged a couple of questions for me:

- How does this fit with the PGF and other projects Ministers agreed on Monday?
- For how long is the MOF expected to make these approvals?
- Does Treasury agree with the recommendations.

Sorry if this is going over old ground, as still getting up to speed. Grateful if you could get back to me (or someone else in the team if they've dealt with it).

Regards,  
Alastair

**Alastair Cameron**, Economic Advisor  
Office of Hon Grant Robertson, Minister of Finance

Level 7.6 Executive Wing, Parliament Buildings, PO Box 18041, Wellington 6160, New Zealand  
T: 04 817 9773 | s9(2)(a) | E: [alastair.cameron@parliament.govt.nz](mailto:alastair.cameron@parliament.govt.nz)

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